

KEYNOTE ADDRESS Chairperson Junie E. Cua Committee on Banks & Financial Intermediaries House of Representatives *"The role of Rural Banks in today's PH economy"*

62ND CHARTER ANNIVERSARY SYMPOSIUM RURAL BANKERS OF THE PHILIPPINES THEME: "RURAL BANKS: REACHING COMMUNITIES THRU DIGITAL BANKING" 6-7 NOVEMBER 2019 PANDANGGO POLKABAL BALLROOM, MANILA HOTEL

OUTLINE:

- Rural Banks Profile
- Problems
 - Rural Banks Act of 1992 Farmers, Fisherfolks as victims:
- Agri-Agra
- Government Intervention
 CPRB

Branch Lites

- Proposals
- A. DEVELOP & PROVIDE CLIENTELE WITH CAPACITY TO PAY Financing the Agricultural Value Chain
- B. PROPOSE REFORMS TO INCREASE CAPITAL BASE practical, realistic and viable Proposed Rural Bank Act Amendments
- C. DIGITAL BANKING
 Digital Banking and Rural Banks
- Conclusion

How Rural Banks have evolved since the 1950's

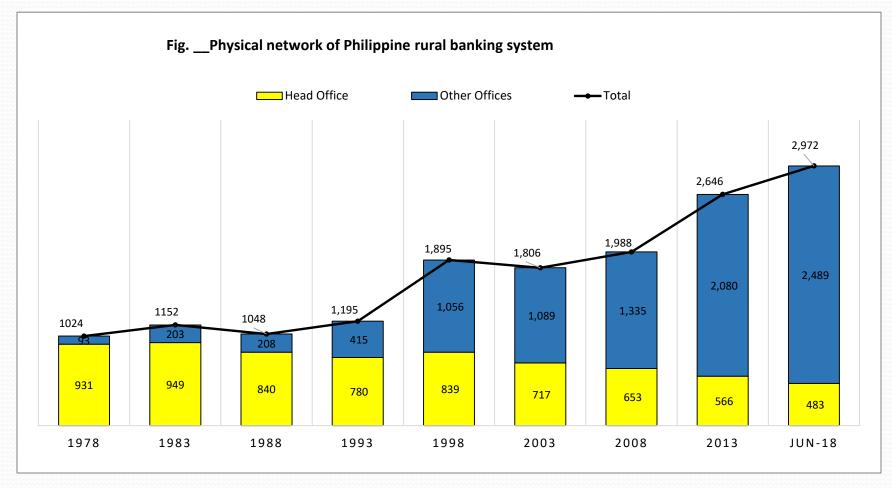
- RBs conceived as alternative to informal lending in rural areas
- Government support allowed industry to grow
- Challenges pose by deregulation
- Rural Banking Act of 1992
- Target market remained underserved



MODERN DAY CHALLENGES FOR THE RURAL BANKING SECTOR

- FAILURE TO LEVERAGE GOVERNMENT SUPPORT TO BUILD CAPACITY
- BESET WITH PERENNIAL LACK OF CAPITAL, MISMANAGEMENT, & LIQUIDITY ISSUES
- INABILITY TO ADJUST TO DEREGULATED MARKET

Source: Supervisory Data Center, 1993, 2005 Factbook Vol. 2

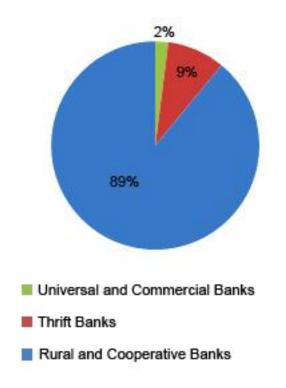


Continuous Decline:

1000 900 800 700 600 500 400 300 200 100 0 2004 2005 2006 2007 2008 2009 2010 2011 2012 Universal and Commercial Banks Thrift Banks Rural and Cooperative Banks

Figure 1. Number of Philippine banks during 2004-2012

Figure 2. Breakdown of the country's bank volume decline

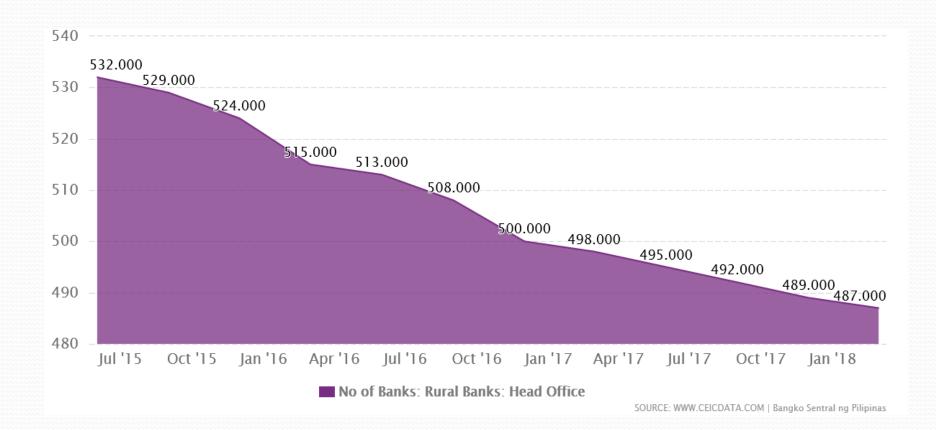


Source: Asian Banker Research

RURAL BANK ACT OF 1992

- Provided for the rehabilitation of ailing rural banks.
- Despite culling process, rural banking continue to weaken.
- Funds still diverted from the sector's intended beneficiaries.

Rural Banks: 2015-2018



 Table___. Mandatory Credit Allocation for Agri-Agra, as of 31 March 2018

 Source of basic data: Bangko Sentral ng Pilipinas

| | All Banks | UBs/KBs | TBs | RCBs |
|--|-----------|---------|------|-------|
| % of Compliance vs. Required 10% for AGRA | 1.06 | 0.85 | 1.59 | 11.62 |
| % of Compliance vs. Required 15% for AGRI | 12.83 | 12.88 | 7.60 | 26.05 |



- A. DEVELOP & PROVIDE CLIENTELE WITH CAPACITY TO PAY
 - Financing the Agricultural Value Chain
- B. PROPOSE REFORMS TO INCREASE CAPITAL BASE
 - Proposed Rural Bank Act Amendments
 - Other practical, realistic & viable proposals
- C. DIGITAL BANKING
 - Digital Banking and Rural Banks

Proposals: DEVELOP & PROVIDE CLIENTELE WITH CAPACITY TO PAY Use fund to set-up, train and professionalize cooperatives



MEMBERSHIP

Elects the board and makes. changes to the bylaws.

BOARD OF DIRECTORS

Sets policy, selects and supervises management

MANAGEMENT

Carries out policies, hires and supervises employees

EMPLOYEES.

Carry out the tasks needed to operate the cooperative

Proposal: Finance Small Integrated Farming



Proposal: Financing the Agricultural Value Chain

Figure 3 The typical agricultural value chain

| Production | Harvesting and transport | Primary processing and storage | Secondary processing | Distribution, packaging, and handling | Wholesale and retail markets |
|---|---|--------------------------------------|-------------------------|---|--|
| Smallholder farmers Farmer associations Input providers | Smallholder farmers Farmer associations Logistics companies | processors | processors | companies | Grocery stores and supermarkets Food and beverage companies |

Source: A.T. Kearney analysis

Proposal:

- B. PROPOSE REFORMS TO INCREASE CAPITAL BASE
- Proposed Rural Bank Act Amendments
- Other practical, realistic & viable proposals

Proposal:

• C. DIGITAL BANKING

- Digital Banking and Rural Banks
- Reduce cost and increase revenue

CONCLUSION:

• "But I hope that we are always mindful of our primary clientele, the reason for which rural banks were created, the farmers, fisherfolk and small entrepreneurs. They should always be at the forefront of our plans. Please consider the points I raised today, especially the three (3) proposals to help them via the rural banking system."

Sources and References:

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- https://www.hcltech.com/technology-qa/what-are-theadvantages-of-digitalization-in-banking; accessed 04 Nov 2019

Thank you for your attention!

