RBAP 57th Charter Anniversary Symposium

Cecilia C. Borromeo Executive Vice President Land Bank of the Philippines

November 11, 2014 SMX Convention Center





Beyond Rural Banking: Service From the Heart



Rural Banks: Reliable Partners of Local Communities for Growth

Strengthening partnerships that fuel sustainable growth in the countryside



Partnership with our Clients



Caring for Customers + Nurturing Relationships = SUCCESSFUL BUSINESS







One happy customer might tell five friends about their experience, but an unhappy customer is more likely to share the bad experience with up

to 100 people



Customer Delight as a Competitive Advantage



- Pay attention
- Listen to them
- Learn from them



Give them reasons to remember and love us





OUR CUSTOMERS ARE OUR PARTNERS IN

GROWTH



"Do what you do so well that they will want to see it again and bring their friends."

-Walt Disney







Topped the American Customer Satisfaction Index

100 Most Loved Companies in the World

#8 in the 2014 Global 500 list of the World's Most Valuable Brands



Philosophy: To truly care for the customers





"We're not competitor obsessed, we're customer obsessed. We start with what the customer needs and we work backwards."

-Jeff Bezos Founder and CEO





The Empty Chair

Keeping an empty chair so the customer is always in the room





1st Takeaway – Listen to and Learn from Your Customer

CUSTOMER FIRST

Listen to them and learn from them



RITZ-CARLTON



The Ritz-Carlton[®]



Joshie the Giraffe at the Ritz







Mr. Hurn holding Joshie's photo by the Ritz pool lounge





Joshie came home to Reilly with Ritz-Carlton-branded "goodies" and a storybook binder detailing the toy's extended vacation





Joshie Hurn Loss Prevention 03/25/2012





2nd Takeaway – Establish your unique brand of service



Create and sustain a company culture based on your unique brand of service



American Society for Quality

CUSTOMERS LEAVE BECAUSE:

- 9% are lured away by the competition
- 14% are dissatisfied with the product or service
 - 67% dislike the attitude of one person in the organization



JIMYZ AUTOMOTIVE







"I have never in my life seen this level of customer service"



3rd Takeaway – Build powerful and enduring brands from the heart



the future beyond brands OVEMARS

Saatchi & Saatchi CEO Kevin Roberts



Lovemarks point to an intimate, emotional connection between companies and clients.

Lovemarks are a relationship, not a mere transaction.





It is no longer just about your product or service but it is the close connections and that small perfect gesture that win intense loyalty.



OPPORTUNITIES





LANDBANK's Programs for Rural Banks



From January to September this year, we released a total of P21.8 billion in loans to countryside financial institutions.



Rediscounting Facility





Step-up Loan Program

- Offer working capital loan to eligible Partner Financial Institutions with satisfactory credit relationship with the Bank
- Help augment PFIs' credit fund for on-lending to their clients, such as small farmers and fishers, and MSMEs, and other borrowers
- Loanable amount Up to 75% on average loan portfolio for the last 3 years preceding the application



Step-up Loan Program

- Gives importance to viability & credit worthiness
- Eligibility Criteria:

Particulars	Criteria for CFIs
Credit Rating	At least Prime
Years of satisfactory credit relationship with LBP	5
Years of profitable operations preceding application	5
Past Due Ratio	Not more than 15%
Capital Adequacy Ratio	At least 13%



LANDBANK CARES

"CAlamity <u>REhabilitation</u> Support program"

- Rehabilitation assistance program
- Loan restructuring & credit programs
- Short-term/ term loans for on-lending and rediscounting
- Interest rate is fixed at 4.5% per annum



Calamity Assistance Programs

Countryside Financial Institutions -Calamity Assistance Program: a joint program of BSP, PDIC and LANDBANK, which provides credit assistance to CFIs whose loan portfolio was affected by natural calamities.



Countryside Financial Institutions Enhancement Program (CFIEP)

- Implemented in partnership with BSP & PDIC
- Aims to improve the capital position of CFIs and sustain their long-term viability
- Capability Enhancement Program
 - ✓ Credit Assessment & Loan Portfolio Management
 - Loan Portfolio Management
 - Corporate Governance & Risk Management
 - ✓ Financial Reporting



Commodity-based Programs

- KAWAYAN Financing Program
- MILK Financing Program
- CACAO 100 Program
- ISDA Program






Key Lessons from the companies that gave us some of the most unforgettable customer service stories







1. The value of not just listening but more importantly, understanding our customers







What is Your...



2. "Wow-ing" or delighting customers with *priceless* value





3. Making Emotional Connections

Emotional Connections Build Strong Brands



How do we establish such emotional connections with our customers?





FIRST: Examine your processes, procedures, even your vision, mission, and the messages you send to and through your employees.



UNA LINE R

SECOND: Engage your employees in the entire process



THIRD: Aim for impactful, memorable, emotional connections



LANDBANK

A READY HAND THAT WILL HELP ADDRESS THEIR NEEDS & IMPROVE THEIR LIVES





Beyond Rural Banking: Service From the Heart

Customer Service

HELPING YOU LEAD YOUR STAFF, CUSTOMERS, AND BUSINESS IN THE RIGHT DIRECTION.



Thank you!



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